





2023

REPORTING BACK AND PLAN REDESIGN



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Agenda

- Document Considerations
- Operational Impacts
- Plan Redesign
- Legal Points and Best Practices



3





DOCUMENT CONSIDERATIONS



DOCUMENT CONSIDERATIONS

- Comprehensive Approach
 - Prepare Plan Comparison and Analysis Identify:
 - Protected Benefits
 - Transaction-Related Updates
 - Other Provisional Variances
 - Hold Design Call with Client Discuss:
 - All Above items Confirm Changes and timing of each
 - Related-procedural updates for both client and acquired entities
 - Implement Updates



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PROVISIONAL COMPARISON - EXAMPLE



	Category	Client / Buyer's Plan	Acquisition / Merging Plan	Difference (formula)
	Plan Name			
nfo	Lead Employer Name			
Plan Info	Participating Employers			
Pla	Plan Yearend			
	Valuation Frequency			
•	Excluded Employees			
m	Service Crediting Method			
Eligibility / Comp	Eligibility Age & Service			
ity	Entry Dates			
ibil	Other Employer Prior Service			
ilig	Compensation Definition			
	Compensation Exclusions			
<u>。</u>	Roth Deferrals			
Deferrals	Catch Ups			
	Deferral Limit			
	Automatic Enrollment			







PROVISIONAL COMPARISON - EXAMPLE

U	Safe Harbor Contribution	
utio	Discretionary Matching	
Employer Contribution	Match Limits	
ont	Match Determination Period	
er C	Match Allocation Conditions	
loy€	Profit Sharing	
npl	PS Allocation	
Ш.	PS Allocation Conditions	
g	Normal Retirement Age	
NRA/Vesting	Early Retirement Age	
Ne	Vesting Service	
RA	Vesting Schedule (Percentage)	
N	100% Vested Events	
	Hardship Distribution	
suo	In-Service Distributions	
uti	Distribution Timing	
Distributions	Form of Distribution	
	Dist Medium (Cash/In-Kind)	
	Force Out Limit	



Protected May Be Protected



PROTECTED BENEFITS



- Anti-Cutback Rule IRC 411(d)(6) says:
 - An amendment cannot reduce or eliminate an accrued benefit
 - Designed to protect certain plan benefits: "Protected Benefits"
- Protection only applies to current balance/accrued benefit; Future benefit accruals can be reduced or eliminated
 - Example: Amendment signed on 12/1/23 to change NRA from Age 60 to Age 65. NRA is a protected benefit. Change is more restrictive
 - The prior NRA of age 60 will continue to apply to balances prior to the amendment effective date. New NRA of age 65 will apply to future contributions as of 12/1/23



PROTECTED BENEFITS - EXAMPLES



- Protected Benefits (PB) include, but are not limited to:
 - Employer contribution allocation formula (if conditions already met)
 - Vesting percentage and acceleration
 - Normal Retirement Age
 - Early Retirement Age, only if the plan permits 100% vesting at ERA
 - In-Service distributions, excluding hardships
 - Distribution timing
 - Distribution medium (Cash vs. In-Kind)





PROTECTED BENEFITS - APPLICATION



- Can always make provision more generous to participants
- Two approaches when changing PB to more restrictive:
 - Apply new provision only to new participants (req. BRF testing), or
 - Apply only to new monies (req. separate sources per participant)
- Regardless of client decision, detail PB in Plan Document!
- Question:
 - How do you administer/track BRF testing each year to ensure it's not missed?





PROTECTED BENEFITS – APPLICATION (CONT.)



- More Restrictive PB: Incredibly challenging to administer/track
 - Even harder for the Client to administer correctly
- PB issues often arise as a result of M&A
 - Upon merging plan assets, recommend alignment to more generous provision so only one to administer, if possible Discuss with Client
 - Example: Buyer's Plan NRA is Age 65; Seller's Plan NRA is Age 60
 - Age 60 protected for Seller's participants accrued benefits
 - Simplest solution: Amend Buyer's Plan NRA to Age 60 (one NRA for all)
 - Some circumstances may prevent aligning (i.e., adamant client)
 - Make sure it's clear and in writing who will administer!

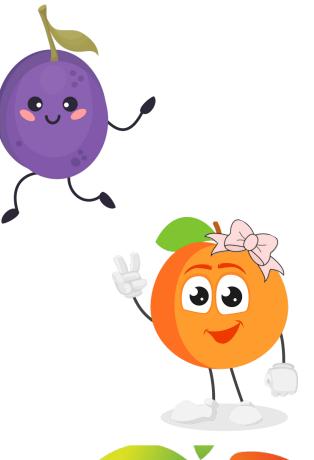


IDENTIFY PROTECTED BENEFITS



- Pensions on PEACHTREE 2023
- Peach & Plum Plans Comparison How many PB issues?

Category	Miss Peach Cobbler Plan	Plum Lucky Plan
Other Employer Prior Service	No	No
Match Determination Period	Plan Year	Plan Year
Match Allocation Conditions	Last Day	Last Day
Profit Sharing Allocation	Grouping - Each own class	Grouping - Each own class
PS Allocation Conditions	Last day & 1 YOS	None
Normal Retirement Age	Age 65	Age 62
Early Retirement Age	None	Age 55
Vesting	4 year graded	6 year graded
100% Vested Events	Death, Disability, NRA	Death, Disability, NRA, ERA
59.5 In-Service Distributions	No	Yes - 100% vested sources
NRA In-Service Distribution	Yes	Yes
Other In-Service Distributions	None	Upon disability
Distribution Timing	Immediate	Immediate
Cash/In-Kind	Cash Only	Cash or In-Kind
Distribution from RO account	Permitted at any time	Permitted at any time





IDENTIFY PROTECTED BENEFITS





• Peach & Mustard Plans Comparison – How many PB issues?

Category	Miss Peach Cobbler Plan	Plum Lucky Plan	Mustard Plan
Other Employer Prior Service	No	No	No
Match Determination Period	Plan Year	Plan Year	Plan Year
Match Allocation Conditions	Last Day	Last Day	1,000 Hours & Last Day
Profit Sharing Allocation	Grouping - Each own class	Grouping - Each own class	Pro Rata
PS Allocation Conditions	Last day & 1 YOS	None	None
Normal Retirement Age	Age 65	Age 62	Age 60
Early Retirement Age	None	Age 55	None
Vesting	4 year graded	6 year graded	4 year graded
100% Vested Events	Death, Disability, NRA	Death, Disability, NRA, ERA	Death, Disability, NRA
59.5 In-Service Distributions	No	Yes - 100% vested sources	No
NRA In-Service Distribution	Yes	Yes	Yes
Other In-Service Distributions	None	Upon disability	None
Distribution Timing	Immediate	Immediate	Immediate
Cash/In-Kind	Cash Only	Cash or In-Kind	Cash Only
Distribution from RO account	Permitted at any time	Permitted at any time	Permitted at any time



TRANSACTION-RELATED UPDATES



- Determine Transaction-related Updates
 - Look at facts and circumstances of transaction and discussion
 - Transaction date and type? Changes in payroll? Payroll check dates?
 - What are the terms of the client's plan document?
 - Client's intent for the acquired employee's participation in their plan?
 - Examples:
 - Addition of Participating Employer, Addition of Related Employer, Update to reflect Employer is in a Controlled Group/ASG
 - Counting Prior Service for Acquired Entity
 - One-Time Waiver of Eligibility Requirements





TRANSACTION-RELATED UPDATES - PEACH PLAN



- Plan document recognizes prior service with acquired entities
 - What transaction-related updates are needed?

Category	Miss Peach Cobbler Document Provisions	
In Controlled Group or ASG?	No	
Related Employers	None	
Participating Employers	None	
Other Employer Prior Service	None	
Merged Plans (may be in appendix)	None	



OTHER VARIANCES



- Look at all other provisions to identify differences
 - How does the Client want to handle? Any updates they want to make?
 - Do those enrolling acquired EEs understand Buyer's Plan provisions?
- Consider potential procedural impacts
 - Payroll system setup, deferral change process/timing, deposit timing
 - Distribution and loan process changes
 - If missed, may result in omissions and errors down the road which can be costly to correct





OTHER VARIANCES – PEACH AND PLUM



Category	Miss Peach Cobbler Document Provisions	Plum Lucky Plan Document Provisions	
Excluded Employees	Union, Leased	Union, NRAs, Interns	
Entry Dates	Semi-Annual	Monthly	
Compensation Exclusions	Pre-entry pay, bonus, fringe benefits	Pre-entry pay, post-severance pay	
Roth Deferrals	Roth Deferrals Permitted		
Non-Zero Deferral Changes	Semi-Annual	Each Payroll Period	
Hardship Distribution	Not Permitted	Permitted	
Form of Distribution	Lump Sum, Partials for RMD	Lump Sum, Installments	





OTHER VARIANCES – PEACH AND MUSTARD



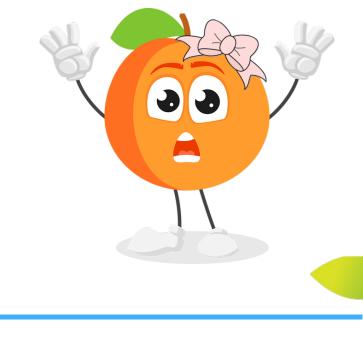
Category	Miss Peach Cobbler Document Provisions	Mustard Plan Document Provisions	
Excluded Employees	Union, Leased	Part-Time, Temp, Seasonal	
Compensation Exclusions	Pre-entry pay, Bonus, Fringe benefits	None	
Non-Zero Deferral Changes	Deferral Changes Semi-Annual		
Max # of Loans	Maximum of 1 loan	Maximum of 5 Ioans	
Life insurance	None	Yes	



IMPLEMENTATION



- What changes might Miss Peach want to make?
 - Re-evaluate Plan and Client's Intent
 - Has their goal for the plan changed post-acquisition?
 - Do they intend to continue remitting employer contributions as is, or increase/decrease? Or if not remitting, do they intend to start?
- When can amendments be effective?
 - Accrued benefit considerations
 - Don't forget the Transition Period!







OPERATIONAL IMPACTS

PLAN



TRANSITION PERIOD - IRC § 410(B)(6)(C)



- (C) Special rules for certain dispositions or acquisitions
 - (i) In general If a person becomes, or ceases to be, a member of a group described in subsection (b), (c), (m), or (o) of section 414, then the requirements of this subsection shall be treated as having been met during the transition period with respect to any plan covering employees of such person or any other member of such group if
 - (I) such requirements were met immediately before each such change, and
 - (II) the coverage under such plan is not significantly changed during the transition period (other than by reason of the change in members of a group) or such plan meets such other requirements as the Secretary may prescribe by regulation.



TRANSITION PERIOD - IRC § 410(B)(6)(C)



- (C) Special rules for certain dispositions or acquisitions
 - (ii) Transition period For purposes of clause (i), the term "transition period" means the period
 - (I) beginning on the date of the change in members of a group, and
 - (II) ending on the last day of the 1st plan year beginning after the date of such change.





TRANSITION PERIOD – TRANSLATION

PEACHTRE 202

- Jason's Shorthand Version of IRC § 410(b)(6)(C):
 - IF a "person" (business)
 - becomes part of or stops being part of a CG/ASG
 - and a plan of any employer involved in the transaction
 - was passing coverage immediately prior to the change
 - THEN the plan is deemed to pass coverage testing
 - until the end of the plan year that follows the transaction
 - UNLESS significant changes are made to the plan's coverage





TRANSITION PERIOD – TERMINATION



- Termination of the Transition Period
 - Ends on the last day of the plan year following the transaction
 - i.e., transaction date is February 1, 2022; Plan year-end is December 31
 - Transition Period ends December 31, 2023 (23 months)
 - i.e., transaction date is February 1, 2022; Plan year-end is March 31
 - Transition Period ends March 31, 2023 (13 months)





TRANSITION PERIOD – TERMINATION (CONT.)



- Termination of the Transition Period (cont.)
 - Significant changes to coverage causes early termination of TP
 - Would these amendments be significant?
 - include or exclude employees at a given location
 - Change from a uniform profit sharing rate to allocation groups
 - IRS interprets § 410(b)(6)(C) broadly with regard to significant changes to "coverage."
 - See Rev. Rul. 2004-11





TRANSITION PERIOD – PLAN DOCUMENT



- Plan Document determines whether acquired employees are included or excluded during transition period for plan purposes
 - FIS Cycle 3 Basic Plan Document:

(c) "Code §410(b)(6)(C) transactions." Employees who became Employees as the result of a "Code §410(b)(6)(C) transaction" will, unless otherwise specified in the Adoption Agreement, only be Eligible Employees after the expiration of the transition period beginning on the date of the transaction and ending on the last day of the first Plan Year beginning after the date of the transaction. A

the Employees of a trade or business that is subject to the special rules set forth in Code §410(b)(6)(C). However, regardless of any election made in the Adoption Agreement, if a separate entity becomes an Affiliated Employer as the result of a "Code §410(b)(6)(C) transaction," then Employees of such separate entity will not be treated as Eligible Employees prior to the date the entity adopts the Plan as a Participating Employer or, with respect to a standardized Adoption Agreement, if earlier, the expiration of the transition period set forth above.



TRANSITION PERIOD – PLAN DOCUMENT (CONT.)



- FIS Cycle 3 Adoption Agreement:
- p. [] Code §410(b)(6)(C) inclusion. The Code §410(b)(6)(C) exclusion set forth in Plan Section 1.28 will not apply with respect to the following (such Employees must still satisfy any applicable eligibility conditions) (select one):
 - 1. [] All Employees.
 - 2. [] Only the following Employees ______ (e.g., those who became Employees due to the acquisition of the assets of ABC Company)



TRANSITION PERIOD – PLAN DOCUMENT (CONT.)



- ASC's Cycle 3 Adoption Agreement:
 - 3-2 EMPLOYEES OF AN EMPLOYER ACQUIRED AS PART OF A CODE §410(b)(6)(C) TRANSACTION. [Note: For this purpose, a Code §410(b)(6)(C) transaction includes an asset sale, stock sale or other disposition or acquisition that results in the movement of Employees from one Employer to another Employer or causes a change in status as a Related Employer group.]
 - (a) An Employee acquired as part of a Code §410(b)(6)(C) transaction will become an Eligible Employee as of the date of the transaction (unless otherwise excluded under AA §3-1 or this AA §3-2). (See Section 2.02(d) of the Plan.)
 - ☑ (b) Employees of an Employer acquired as part of a Code §410(b)(6)(C) transaction will not become an Eligible Employee until after the expiration of the transition period described in Code §410(b)(6)(C)(ii) (i.e., the period beginning on the date of the transaction and ending on the last day of the first Plan Year beginning after the date of the transaction). (See Section 2.02(d) of the Plan.)
 - C) All Employees of any Employer acquired as part of a Code §410(b)(6)(C) transaction are excluded and will NOT become an Eligible Employee upon the expiration of the transition period described in Code §410(b)(6)(C)(ii), unless otherwise provided elsewhere under the Plan.
 - □ (d) The following Employees of acquired employers are excluded/included under the Plan:

[Note: This subsection may be used to provide for the inclusion or exclusion of Employees with respect to specific Employees at a time other than provided under this AA §3-2.]

□ (e) Describe any special rules that apply for purposes of applying the rules under this AA §3-2:



TRANSITION PERIOD – PLAN DOCUMENT (CONT.)



- ASC's Cycle 3 Basic Plan Document:
- (d) <u>Employees of an Employer acquired as part of a Code §410(b)(6)(C) transaction.</u> The Employer may designate under AA §3-2 to include/exclude Employees acquired as part of a Code §410(b)(6)(C) transaction. The Employer may elect under AA §3-2 that an Employee acquired as part of a Code §410(b)(6)(C) transaction will or will not become an Eligible Employee until after the expiration of the transition period described in Code §410(b)(6)(C)(ii) (i.e., the period beginning on the date of the transaction and ending on the last day of the first Plan Year beginning after the date of the transaction). For this purpose, a Code §410(b)(6)(C) transaction includes an asset sale, stock sale or other disposition or acquisition that results in the movement of Employees from one Employer to another Employer or causes a change in status as a Related Employer group. (See AA §4-5 for rules regarding the crediting of service with a Predecessor Employer to determine if an Employee has satisfied the Plan's minimum age and service conditions).

Regardless of any selection under AA §3-2, an Employee of a Related Employer will be eligible to participate under the Plan only if the Related Employer executes a Participating Employer Adoption Agreement as set forth in subsection (c) above.



TRANSITION PERIOD – OTHER CONSIDERATIONS



33

- Impact of an asset versus a stock sale
- Usually favorable to exclude acquired employees during transition period
- Service Crediting for stock sale Check the plan document (AA and BPD) for recognition of service prior to the transaction
 - Relius Recognizes all service with related entity
 - FT William Does <u>not</u> automatically recognize service with related entity prior to the transaction
 - ASC Recognizes all service with related entity



SAFE HARBOR PLAN

- 401(k) Safe Harbor Plan Issues
 - Mid-Year Acquisition
 - Mid-year termination is permissible for 410(b)(6)(C) transaction
 - Unable to aggregate for testing if:
 - Safe Harbor Plan and Non-Safe Harbor Plan
 - Differing Safe Harbor formulas







COVERAGE TEST: PEACH PLAN 2024 PROJECTION



• Discretionary Match: 50% up to 6%, Plan Year; Last Day Required

Peach Plan	Total EEs	Total NHCEs	Bene NHCEs	Total HCEs	Bene HCEs
Peach	140	135	100	5	5
Plum	50	48	25	2	2
Mustard	57	53	39	4	4
Scarlett	38	36	20	1	1
Georgia Green	1	0	0	1	0
Peacock Pumps	40	35	0	5	0
	326	307	184	18	12
Peach Coverage				HCE %	66.67%
		NHCE %	59.93%		
	Peach Plan Ratio Percentage		89.90%	PASS	



COVERAGE TEST: PEACOCK PLAN 2024 PROJECTION



• Safe Harbor Basic Match, Each Payroll Period

Peacock Plan	Total EEs	Total NHCEs	Bene NHCEs	Total HCEs	Bene HCEs
Peach	140	135	0	5	0
Plum	50	48	0	2	0
Mustard	57	53	0	4	0
Scarlett	38	36	0	1	0
Georgia Green	1	0	0	1	0
Peacock Pumps	40	35	35	5	5
	326	307	35	18	5
Peacock Coverage				HCE %	27.78%
		NHCE %	11.40%		
Peacock Plan Ratio Percentage			41.04%	FAIL	



PEACOCK PLAN REDESIGN

Pensions on PEACHTREE 2023

- Peach and Peacock are related
 - Peach passes coverage; Peacock fails coverage
- Peacock is a safe harbor plan; Peach is not a safe harbor plan
 - Unable to aggregate for testing
- Possible Solutions for Peacock Plan
 - Exclude all HCEs from Peacock Plan (NHCEs only = Pass coverage)
 - Can permit Peacock's HCEs to participate in the Peach Plan
 - Align the Peacock plan and Peach plan provisions to aggregate for testing



SELECT COMPLIANCE TESTING ISSUES

- Coverage Testing
- General Nondiscrimination Testing
 - To aggregate or not to aggregate?
- ADP/ACP Testing
 - Current Year vs. Prior Year



- Aggregation Mandatory (multiple plans w/same HCE) vs Permissive
- Top-Heavy Testing







40

LEGAL CONSIDERATIONS



LEGAL CONSIDERATIONS: DUE DILIGENCE SERVICE

- Consider Offering a Due Diligence Service
 - Advanced Review of Target Plan (prior to transaction)
 - Charge a Fee
 - Have Client engage you for the service before getting started
 - Consider adding language to your Service Agreement
 - Even if in SA, discuss with client prior to commencing data collection
 - Should be clear: Not part of standard services Separate fee applies
 - Consider disclaimer to client regarding professional opinion





41



LEGAL CONSIDERATIONS: ADVANCED REVIEW



- Target Plan Preliminary Review
 - List of all plans sponsored in last 6 years
 - If Pension Plan previously sponsored, what happened with it?
 - Union Employees Do you or have you ever had any?
 - Have you ever contributed to or had an obligation to contribute to a multiemployer
 plan
 - If so, could have very costly withdrawal liability
 - Latest Year-end Trust Report





LEGAL CONSIDERATIONS: ADVANCED REVIEW (CONT.)

Pensions on PEACHTREE 2023

- Target Plan Preliminary Review (cont.)
 - Last 3 years of Form 5500s
 - Verify if any late deposits or other failures
 - Reconcile 5500 ending balance to Trust Report ending balance
 - Review receivables and forfeiture balance
 - Plan Documents Latest restatement + all subsequent amendments
 - Review Provisions (safe harbor/non-safe harbor)
 - Verify applying compensation definition correctly





LEGAL CONSIDERATIONS: ADVANCED REVIEW (CONT.)



- Target Plan Preliminary Review
 - Compliance and Non-Discrimination Testing for Last 3 Years
 - Determine contributions calculated and review to Trust Report
 - Verify Receivables funded, check Forfeiture activity... (note: new regs)
 - If issues identified, correct prior to merging plan assets and expand review to additional prior years
 - Resources to consider implementing:
 - Pre-Acquisition Checklist For clients to share with their M&A attorney
 - Due Diligence Checklist For TPAs to use as a guide for review





LEGAL CONSIDERATIONS: TPA BEST PRACTICES



- How to get ahead of the M&A game?
- Best Practices:
 - Service Agreement Language Protect Yourself:
 - Client obligation to notify TPA of M&A activity prior to transaction date
 - Due Diligence Review Service
 - If Client is sensitive about disclosure, offer Non-Disclosure Agreement
 - Alternatively, include NDA language in Service Agreement





LEGAL CONSIDERATIONS: TPA BEST PRACTICES (CONT.)

- Best Practices: (cont.)
 - Ask, Ask, and Ask Again
 - During onboarding/plan setup process
 - Reminder in annual census request/annual questionnaire
 - Reminder in annual valuation letter
 - Include in document restatement communications
 - For your serial buyers, check-in quarterly automate the inquiry



46





47

QUESTIONS?







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